AUGITI			cedure amended.	s Rep	ort						
Local Governr City		nship	∐Village	✓Other	Local Government Rockford	ent Name Housing C	ommission			ounty Cent	
Audit Date 3/31/05			Opinion 7/6/0			Date Accounta 10/25/05	nt Report Submit	ted to State:			
accordance Financial St	with th atemen	e Sta	tements of	the Govern	local unit of one of the local unit of one of the local unit of one of the local unit of the local uni	unting Stand	ards Board (GASB) and	the Unifo	rm Repo	ents prepared i
We affirm the		ied wi	th the Rullet	in for the Au	ıdits of Local L	Units of Gove	rnmant in Mia	higan oo rovi	and		
					d to practice in		mnem m wic	riigari as revis	seu.		
	affirm the	e follov	wing. "Yes" ı			_	inancial state	ments, includ	ling the no	otes, or in	n the report of
ou must ch	eck the	applic	able box for	each item b	pelow.						
Yes [✓ No	1. C	ertain comp	onent units	/funds/agencie	es of the loca	unit are excl	uded from the	financial	stateme	ents.
Yes [✓ No	2. T	here are ac 75 of 1980).	cumulated	deficits in one	e or more of	this unit's uni	eserved fund	l balances	s/retaine	d earnings (P.A
Yes [∕ No		here are in mended).	stances of	non-compliand	ce with the l	Jniform Acco	unting and B	udgeting	Act (P.A	A. 2 of 1968, a
Yes 🗸	∕ No				ted the condi				the Mun	icipal Fir	nance Act or its
Yes .	∕ No				osits/investme 1], or P.A. 55 o				y requirer	nents. (F	P.A. 20 of 1943
Yes v	✓ No	6. T	he local unit	has been d	lelinquent in di	listributing tax	revenues tha	at were collec	ted for an	other tax	king unit.
Yes 🕎	∕ No	7. p	The local unit has violated the Constitutional requirement (Article 9, Section 24) to fund current year earned. pension benefits (normal costs) in the current year. If the plan is more than 100% funded and the overfunding credits are more than the normal cost requirement, no contributions are due (paid during the year).								
Yes v	✓ No	8. T	he local un MCL 129.24	it uses cred 1).	dit cards and	has not ado	oted an appli	cable policy	as requir	ed by P	.A. 266 of 1999
Yes [✓ No	9. T	he local unit	has not add	opted an inves	stment policy	as required b	y P.A. 196 of	1997 (MC	L 129.9	5).
We have er	nclosed	the fo	ollowing:					Enclosed		Be arded	Not Required
The letter of	f comme	ents ar	nd recomme	ndations.				√			
Reports on	individu	al fede	eral financial	assistance	programs (pro	ogram audits)		√			
Single Audit	t Report	s (ASL	_GU).			· · · · · · · · · · · · · · · · · · ·		√			
	n, Tack	-	n Name) & Compa i	ny, PLC							
Po Box 8							^{ty} on Mountai	in	State MI	ZIP. 498	301
Accountant Signature	nature		Mes.	- cPA					Date /0 ~	250	5

REPORT ON FINANCIAL STATEMENTS

(with supplemental information)

For the Year Ended March 31, 2005

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ANDERSON, TACKMAN & COMPANY, P.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: L. Robert Schaut, CPA David J. Johnson, CPA Shane M. Ellison. CPA

Member of: Private Companies Practice Section American Institute of Certified Public Accountants

INDEPENDENT AUDITORS' REPORT

Board of Commissioners Rockford Housing Commission Rockford, Michigan

We have audited the accompanying basic financial statements of the business-type activities of the Rockford Housing Commission, component unit of the City of Rockford as of and for the year ended March 31, 2005 as listed in the table of contents. These basic financial statements are the responsibility of the Commission's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall basic financial statements presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities of the Rockford Housing Commission as of March 31, 2005, and the respective changes in financial position and cash flows, thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with "Government Auditing Standards", we have also issued our report dated July 6, 2005 on our consideration of the Rockford Housing Commission's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with "Government Auditing Standards" and should considered in assessing the results of our audit.

As described in Note A to the financial statements, the Commission adopted the provisions of Governmental Accounting Standards Board Statement No. 34, Financial Statements-and Management's Discussion and Analysis-For State and Local Governments and Governmental Accounting Standards Board Statement No. 37, an amendment of Statement No. 34. This results in a change in the format and content of the financial statements.

The Management's Discussion and Analysis on pages 5 through 8 is not a required part of the financial statements but is required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Rockford Housing Commission's basic financial statements. The Financial Data Schedule is presented for the purpose of additional analysis as required by the U.S. Department of Urban Housing and Development and is not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, "Audits of States, Local Governments, and Non-Profit Organizations", and is also not a required part of the basic financial statements of Rockford Housing Commission. The Financial Data Schedule and the schedule of expenditures of federal awards have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

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ANDERSON, TACKMAN & COMPANY, PLC Certified Public Accountants Iron Mountain, Michigan

July 6, 2005

MANAGEMENT DISCUSSION AND ANALYSIS (UNAUDITED)

Our discussion and analysis of the Rockford Housing Commission's financial performance provides an overview of the financial activities for the year ended March 31, 2005. Please read it in conjunction with the Commission's financial statements, which begin on page 9.

FINANCIAL HIGHLIGHTS

- The Commission's net assets were reported for the first time under GASB 34. As such, no comparisons with prior years will be made. In future years, comparative information will be presented in various schedules throughout the MD&A. Net assets for the entire Commission were reported at \$1,253,949.
- During the year, the Commission's operating revenues totaled \$683,097, or 99% of total revenues, while operating expenses totaled \$736,360 or 100% of total expenses.

USING THIS REPORT

This annual report consists of a series of financial statements. The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets (on pages 9 to 11) provide information about the activities of the Commission as a whole and present a longer-term view of the Commission's finances.

REPORTING THE COMMISSION AS A WHOLE

Our analysis of the Commission as a whole begins on page 9. One of the most important questions asked about the Commission's finances is "Is the Commission, as a whole, better off or worse off as a result of the year's activities?" The Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets report information about the Commission as a whole and about its activities in a way that helps answer this question. These statements include all assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account regardless of when cash is received or paid. These two statements report the Commission's net assets and changes in them. You can think of the Commission's net assets – the difference between assets and liabilities – as one way to measure the Commission's financial health, or financial position. Over time, increases or decreases in the Commission's net assets are one indicator of whether its financial health is improving or deteriorating. You will need to consider other non-financial factors, however, such as changes in the population of low income and elderly individuals.

In the Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses, and Change in Net Assets, the Commission's activities are reported as business-type activities:

- Business-type activities - The Commission charges rent to tenants to help it cover all or most of the costs of services it provides.

REPORTING THE COMMISSION'S MOST SIGNIFICANT FUNDS

Our analysis of the Commission's major activities begins on page 9. The financial statements provide detailed information on all of the Commission's activities. The Commission uses proprietary funds to account for its activities. The method of accounting for proprietary funds is explained below.

Proprietary funds - The Commission charges tenants rent for the housing services it provides and these services are reported in a proprietary fund. Proprietary funds are reported in the same way for its activities and are reported in the Statement of Net Assets and the Statement of Revenues, Expenses, and Change in Net Assets.

THE COMMISSION AS A WHOLE

The Commission's combined net assets at March 31, 2005 decreased \$(50,284) from March 31, 2004.

Table 1

NET ASSETS

Assets

Current assets \$ 413,499 Capital assets (net) 881,582 Total assets 1,295,081 Liabilities

Current liabilities 30,026 Non-current liabilities 11,106

Net Assets

41,132

\$1,253,949

Total liabilities

Invested in capital assets, net of related debt 881,582 Unrestricted 372,367 **Net Assets**

Net assets of the Commission stood at \$1,253,949. Unrestricted net business assets were \$372,367. In general, the Commission's unrestricted net assets are used to fund operations of the Commission.

Table 2

CHANGE IN NET ASSETS

Revenues:		
Program revenues:		
Charges for services	\$ 153,980	
Program grants & st	526,237	
General revenues:	•	· , ·
Other income		2,880
Unrestricted investr	nent	,
earnings		2,979
	Total revenues	686,076
Program Expenses:	•	
	Operating expenses	(_736,360)
	Change in net assets	(50,284)
Net assets – beginning of period		1,304,233
Net assets – end of period		\$ <u>1,253,949</u>

BUSINESS-TYPE ACTIVITIES

Revenues for the Commission totaled \$686,076. The Commission's average unit months leased on a monthly basis had decreased during the current year. In addition, HUD operating funds and capital funding grants had decreased during the current year. The Commission depends on HUD operating and capital grants to assist in covering its operating expenses.

CAPITAL ASSETS

Capital Assets

At the end of fiscal 2005, the Commission had \$2,238,753 invested in a variety of capital assets including land, equipment and buildings as follows:

Table 3

CAPITAL ASSETS AT MARCH 31, 2005 Business – Type Activity

Land and improvements Buildings and improvements Equipment	\$ 767,547 1,282,053 156,172
Construction-in-progress	32,981
Total cost	2,238,753
Less accumulated depreciation	(1,357,171)
NET CAPITAL ASSETS	\$ <u>881,582</u>

The Commission invested \$0 in capital assets during the year ended March 31, 2005.

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

The Commission's appointed officials considered many factors when setting the budget for the fiscal year 2005/2006. The current availability of low income and elderly tenants has been a major contributing factor in establishing the budgeted amounts. In the upcoming year, we do not anticipate any significant change in the occupancy rate and availability of new tenants that will provide any substantial increase in revenues. There continues to be a variety of inflationary cost and expense issues out of the control of the Commission. All of these were taken into consideration during the 2005/2006 budget process.

CONTACTING THE COMMISSION'S FINANCIAL MANAGEMENT

This financial report is designed to provide the readers with a general overview of the Commission's finances and to show the Commission's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Commission's Executive Director, Karen Harig, at 59 South Main Street, Rockford, Michigan 49341, or call 616-866-0371.

IDERSON, TACKMAN COMPANY, P.L.C.

ROCKFORD HOUSING COMMISSION

STATEMENT OF NET ASSETS Proprietary Fund

March 31, 2005

CURRENT ASSETS: Cash and equivalents Accounts receivable Investments Prepaid expenses	\$ 223,199 7,444 174,694 8,162
TOTAL CURRENT ASSETS	413,499
NONCURRENT ASSETS: Capital assets Less accumulated depreciation	2,238,753 (1,357,171)
NET CAPITAL ASSETS	881,582
TOTAL ASSETS	\$ 1,295,081
CURRENT LIABILITIES: Accounts payable Accrued liabilities	\$ 8,002 22,024
TOTAL CURRENT LIABILITIES	30,026
NONCURRENT LIABILITIES	11,106
TOTAL LIABILITIES	41,132
NET ASSETS: Investment in capital assets, net of related debt Unrestricted net assets	881,582 372,367
NET ASSETS	\$ 1,253,949

The accompanying notes to financial statements are an integral part of this statement.



STATEMENT OF ACTIVITIES

For the Year Ended March 31, 2005

Net (Expense) Revenue	and Changes in Net Assets Business-Type	COTTAINS		\$ (56,143)	2,979	2,880	5,859	(50,284)	1,304,233	\$ 1,253,949
	Capital Grants and	Contratouning		€ S						
Program Revenue	Operating Grants and	Contratourions		\$ 526,237						
	Fees, Fines and Charges for	Services		\$ 153,980	eneral revenues: Unrestricted investment earnings		revenues	t assets	NET ASSETS, beginning of year	end of year
	T.			\$ 736,360	General revenues: Unrestricted inve	Other	Total general revenues	Change in net assets	NET ASSETS, 1	NET ASSETS, end of year
	THE TAKE TONE (BB O CB A ME	FUNCTIONS/FROGRAMS	BUSINESS-TYPE ACTIVITIES:	Public Housing						

The accompanying notes to the financial statements are an integral part of this statement.

NDERSON, TACKMAN & COMPANY, P.L.C. BERTIFIED PUBLIC ACCOUNTANTS

ROCKFORD HOUSING COMMISSION

STATEMENT OF REVENUES, EXPENSES, AND CHANGE IN NET ASSETS Proprietary Fund

For the Year Ended March 31, 2005

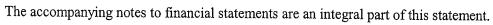
OPERATING REVENUES:	
Tenant revenue	\$ 153,980
Program grants-subsidies	526,237
Other income	2,880
TOTAL OPERATING REVENUES	683,097
OPERATING EXPENSES:	
Administration	100,921
Tenant services	1,502
Utilities	51,485
Maintenance	53,923
General	19,257
Extraordinary maintenance	6,522
Housing assistance payments	413,128
Depreciation	89,622
TOTAL OPERATING EXPENSES	736,360
OPERATING (LOSS)	(53,263)
OTHER INCOME (EXPENSES): Interest income	2,979
	<u></u>
CHANGE IN NET ASSETS	(50,284)
NET ASSETS, BEGINNING OF YEAR	1,304,233
NET ASSETS, END OF YEAR	<u>\$ 1,253,949</u>



STATEMENT OF CASH FLOWS **Proprietary Fund**

For the Year Ended March 31, 2005

OPERATING ACTIVITIES: Cash received from customers Cash received from grants and subsidies Cash payments to suppliers for goods and services Cash payments for wages and related benefits Cash payments for payment in lieu of taxes Other receipts	\$ 153,983 520,847 (541,119) (110,174) (8,016) 3,430
NET CASH PROVIDED FROM OPERATING ACTIVITIES	18,951
INVESTING ACTIVITIES: Purchase of investments Investment income	(183) 2,979
NET CASH PROVIDED FROM INVESTING ACTIVITIES	2,796
NET INCREASE IN CASH AND EQUIVALENTS	21,747
CASH AND EQUIVALENTS, BEGINNING OF YEAR	201,452
CASH AND EQUIVALENTS, END OF YEAR	\$ 223,199
RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED BY OPERATING ACTIVITIES:	
Operating income (loss) Adjustments to reconcile operating income to net cash provided by operating activities:	\$ (53,263)
Depreciation Changes in assets and liabilities:	89,622
Decrease (Increase) in receivables	(4,837)
Decrease (Increase) in prepaid expenses	(607)
Increase (Decrease) in accounts payable	600
Increase (Decrease) in accrued liabilities	(12,564)
NET CASH PROVED FROM OPERATING ACTIVITIES	<u>\$ 18,951</u>



NOTES TO FINANCIAL STATEMENTS

March 31, 2005

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

THE REPORTING ENTITY

The Rockford Housing Commission (Commission) was formed by the Rockford City Commission under Public Act 18 of 1933 of the State of Michigan. The Commission operates under a Board of Commissioners appointed by the City Manager.

The Commission, for financial reporting purposes, includes all of the activities relevant to its operations.

Component Unit

In evaluating how to define the Commission, for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GAAP, currently GASB Statement #14, "The Financial Reporting Entity".

The criteria established by the governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity's financial statements include budget adoption, taxing authority, funding, appointment of the respective governing board, and scope of public service.

Based on the foregoing criteria, it was determined that there are no component units of the Rockford Housing Commission but the Rockford Housing Commission is a component unit of the City of Rockford, Michigan.

The accounting policies of the Commission conform to accounting principles generally accepted in the United States of America. The following is a summary of such significant policies.

BASIS OF PRESENTATION

During the year the Commission adopted Governmental Accounting Standards Board (GASB) Statement No. 34, which substantially revised the financial statement presentation as described below.

Government-Wide Financial Statements:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets display information about the Commission as a whole. They include all business-type activities of the Commission. Business-type activities are financed in whole or in part by fees charged to external parties for goods or services.





NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

BASIS OF PRESENTATION (Continued)

Proprietary Fund

Proprietary Funds are used to account for operations (a) which are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

MEASUREMENT FOCUS AND BASIS OF ACCOUNTING

Measurement focus is a term used to describe "which" transactions are recorded within the various financial statements. Basis of accounting refers to "when" transactions are recorded regardless of the measurement focus applied.

Measurement Focus:

The government-wide Statement of Net Assets, Statement of Activities and the Statement of Revenues, Expenses and Change in Net Assets are presented using the economic resource measurement focus as defined below.

a. The Commission utilizes an "economic resources" measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net assets, financial position and cash flows. All assets and liabilities, whether current or noncurrent, associated with their activities are reported.

Basis of Accounting:

The Statement of Net Assets, Statement of Activities and Statement of Revenues, Expenses and Change in Net Assets are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

As allowed by GASB Statement No. 20, the Commission's business-type activity follows all GASB pronouncements and FASB Statements and Interpretations that were issued on or after November 30, 1989, except those that conflict with a GASB pronouncement.





ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

ROCKFORD HOUSING COMMISSION

NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

ASSETS, LIABILITIES AND NET ASSETS

- a. Cash and Equivalents The Commission's cash and cash equivalents as reported in the Statement of Cash Flows and the Statement of Net Assets are considered to be cash on hand, demand deposits and short-term investments with maturities of three months or less.
- b. <u>Receivables</u> All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.
- c. <u>Due to and Due From Other Programs</u> Interprogram receivables and payables arise from interprogram transactions and are recorded by all funds affected in the period in which transactions are executed.
- d. <u>Capital Assets</u> Capital assets purchased or acquired are capitalized at historical cost or estimated historical cost. Donated capital assets are valued at their estimated fair market value on the date received.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related capital assets.

Depreciation on all assets is provided on the straight-line basis over the estimated useful lives as follows:

Buildings and improvements

10-40 years

Furniture and other equipment

5-10 years

The Commission has adopted a capitalization policy for capital assets of \$500 per item.

e. <u>Compensated Absences</u> - It is the Commission's policy to permit employees to accumulate a limited amount of earned but unused sick leave and vacation days, which will be paid to employees upon separation from the Commission. The cost of vested sick leave and vacation days are recognized as an expense as earned by the employees.

f. Equity Classification

Equity is classified as net assets and displayed in two components:

- 1. Invested in capital assets Consists of capital assets, net of accumulated depreciation.
- 2. Unrestricted net assets All other net assets that do not meet the definition of "restricted" or "invested in capital assets, net of related debt."



ANDERSON, TACKMAN & COMPANY, P.L.C.

ROCKFORD HOUSING COMMISSION

NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE A - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

REVENUES AND EXPENSES

Operating revenues and expenses are those that result from providing services and producing and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing or investing activities. Expenses are classified by operating and nonoperating and are subclassified by function such as salaries, supplies and contracted services.

OTHER SIGNIFICANT ACCOUNTING POLICIES

Interprogram Activity:

As a general rule, the effect of activity between programs has been eliminated from the governmentwide statements.

The transfers of cash between the various Authority programs are reported separately from revenues and expenses as operating transfers in or (out), unless they represent temporary advances that are to be repaid, in which case, they are carried as assets and liabilities of the advancing or borrowing program.

Interprogram receivables and payables are eliminated from the Statement of Net Assets.

Budgets and Budgetary Accounting:

Budgets are adopted on a basis prescribed or permitted by the Department of Housing and Urban Development. All annual appropriations lapse at fiscal year end. The Commission follows these procedures in establishing the budgetary date reflected in the financial statements:

- 1. The Director submits to the Board a proposed operating budget for the fiscal year commencing on April 1st. The operating budget includes proposed expenses and the means of financing them. Prior to March 31st, the budget is legally adopted by Board resolution.
- 2. Formal budgetary integration is employed as a management control device during the year.
- 3. The budget has been amended. Supplemental appropriations were made during the year with the last one approved prior to March 31st.





ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

ROCKFORD HOUSING COMMISSION

NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE B - CASH AND INVESTMENTS

The Commission maintains segregated cash and investment accounts which are specific to the activity to which they are available.

CASH AND EQUIVALENTS

Cash and equivalents consisted of:

Petty cash	\$ 50
Cash in checkings	217,537
Money market	5,612
TOTAL	\$223 199

The Commission's cash and equivalents were fully insured and collateralized at March 31, 2005.

Cash and equivalents are categorized as follows:

- Category 1 Insured or registered, with securities held by the Commission or its agent in the Commission's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department.
- Category 3 Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name.

		Bank		
	1	2	3	Balance
Petty cash	\$ 50	\$ -	\$ -	\$ -
Checking accounts	217,537	-	-	219,090
Money market	5,612		-	5,612
TOTAL	\$ <u>223,199</u>	\$	\$ <u> </u>	\$ <u>224,702</u>





ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

ROCKFORD HOUSING COMMISSION

NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE B - CASH AND INVESTMENTS(Continued)

STATUTORY AUTHORITY

Michigan law (Act 196 PA 1997) authorizes the Commission to deposit and invest in one or more of the following:

- Bonds, securities, and other obligations of the United States or an agency or instrumentality a. of the United States.
- b. Certificates of deposit, savings accounts, deposit accounts, or depository receipts of a financial institution that is eligible to be a depository of funds belonging to the State under a law or rule of this State or the United States.
- Commercial paper rated at time of purchase within the two highest classifications established c. by not less than two standard rating services and matures not more than 270 days after the date of purchase.
- d. Repurchase agreements consisting of instruments listed in a.
- Bankers' acceptance of United States Banks. e.
- f. Obligations of this State or any of its political subdivisions at the time of purchase are rated as investment grade by not less than one standard rating service.
- Mutual funds registered under the investment company act of 1940, Title I of Chapter 686, 54 g. Stat. 789, 15 U.S.C. 80a-4 to 80a-64, with the authority to purchase investment vehicles that are legal for direct investment by a public corporation.
- Obligation described in a. through g. if purchased through an interlocal agreement under the h. urban cooperation's act of 1967, 1967 (Ex Sess) PA 7, MCL 124.512.
- i. Investment pools organized under the surplus funds investment pool act, 1982 PA 367, 129.111 to 129.118.
- The investment pools organized under the local government investment pool act, 1985 PA 121, j. MCL 129.141 to 129.150.

Michigan law (Section 3, Act 40, PA 1932, as amended) prohibits security in the form of collateral, surety bond, or another form for the deposit of public money.





ANDERSON, TACKMAN & COMPANY, P.L.C.

ROCKFORD HOUSING COMMISSION

NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE B - CASH AND INVESTMENTS (Continued)

INVESTMENTS

Investments are stated at market value.

Investments consisted of certificates of deposit and were in accordance with State of Michigan Statutes. Those statutes do not mandate that accounts be partially or fully insured or collateralized. Investments are categorized as follows:

- Category 1 Insured or registered, with securities held by the Commission or its agent in the Commission's name.
- Category 2 Uninsured and unregistered, with securities held by the counterparty's trust department.
- Category 3 Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the Commission's name.

	Category					
	1	2	3	_Total_		
Certificates of deposit Federal treasury obligations	\$ 80,000 <u>94,694</u>	\$ - 	\$	\$ 80,000 <u>94,694</u>		
TOTAL	\$ <u>174,694</u>	\$	\$ <u>-</u>	\$ <u>174,694</u>		

The Commission's investments were fully insured and collateralized at March 31, 2005.

NOTE C - CAPITAL ASSETS

A summary of capital assets as of March 31, 2005 is as follows:

	Balance 4-1-04	Additions	Deletions	Balance 3-31-05
Land and improvements Building and improvements Equipment Construction-in-progress	\$ 767,547 1,147,511 127,842 	\$ - 134,542 28,330	\$ -	\$ 767,547 1,282,053 156,172
Construction-in-progress	2,238,753	\$ <u>162,872</u>	(<u>162,872</u>) \$(<u>162,872</u>)	<u>32,981</u> 2,238,753
Accumulated depreciation	(<u>1,267,549</u>)	\$ (<u>89,622</u>)	\$	(<u>1,357,171</u>)
Net capital assets	\$ <u>971,204</u>			\$ <u>881,582</u>

Depreciation expense for the year was \$89,622.





NOTES TO FINANCIAL STATEMENTS

March 31, 2005 (Continued)

NOTE D - RISK MANAGEMENT

The Commission is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Commission maintains commercial insurance covering each of those risks of loss. Management believes such coverage is sufficient to preclude any significant uninsured losses to the Commission. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years.

NOTE E - USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

NOTE F - CURRENT VULNERABILITY DUE TO CERTAIN CONCENTRATIONS

The Commission is dependent upon the Department of Housing and Urban Development (HUD) to fund it's operations through operating subsidies and capital funding grants. Total operating revenues for the year ended March 31, 2005 totaled \$683,097 of which \$526,237 or 77% was from HUD subsidies and grants.

The operations of the project are subject to rules and regulations of HUD. These rules and regulations are subject to change. Such changes may occur with short notice and could create a lack of funding to pay for operational related costs, including the additional administrative burden to comply with the changes.

NOTE G-PENSION PLAN

The Commission has established a SEP-IRA plan of which the Commission contributes 5% of qualified wages. To be eligible, an employee must have twelve continuous months of service. The Commission contributions to the Plan during the year amounted to \$3,406.









SUPPLEMENTAL INFORMATION



FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

TOTAL	\$ 217,587 5,612	223,199	7,184	7,444	174,694	413,499
Public Housing Capital Fund Program	· ·		' '	1		
Housing Choice Vouchers	\$ 19,821	19,821	7,184	7,444	1 1	27,265
Low Rent Public Housing	\$ 197,766	203,378	1 1	1	174,694	386,234
Account Description	CURRENT ASSETS: Cash: Cash - unrestricted Cash - tenant security deposits	Total cash	Accounts and notes receivables: Accounts receivable- HUD Other Projects Accounts receivable- miscellaneous	Total receivables, net of allowances for doubtful accounts	Other current assets: Investments Prepaid expenses	150 TOTAL CURRENT ASSETS
Line Item#	111	100	122 125	120	131 142	150 7



FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

TOTAL		23.764	743,783	53,103	103,069	1,315,034	(1,357,171)	881,582	881,582	\$ 1,295,081
Public Housing Capital Fund Program		•	•	ť	•	32,981	(1,649)	31,332	31,332	\$ 31,332
Housing Choice Vouchers		•	ı	ŧ	23,269		(23,269)	1	•	\$ 27,265
Low Rent Public Housing		23.764	743,783	53,103	79,800	1,282,053	(1,332,253)	850,250	850,250	\$ 1,236,484
Account Description	NONCURRENT ASSETS:	Fixed assets:	Buildings	Furniture, equipment & machinery - dwellings	Furniture, equipment & machinery - administration	Leasehold improvements	Accumulated depreciation	160 Total fixed assets, net of accumulated depreciation	TOTAL NONCURRENT ASSETS	190 TOTAL ASSETS
Line Item#		141	162	163	164	165	166	160	180	T 061



FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

		TOTAL
Public Housing	Capital Fund	Program
Housing	Choice	Vouchers
Low Rent	Public	Housing
		Account Description
		Line Item #

LIABILITIES AND NET ASSETS

	\$ 8,002	4,129	2,529	8,981	5,370	1,015	30,026	11,106	11,106	41,132
	•	•	•	•	•	1		1	1	ı
	•	Ī	•	1	1	1		•	 - 	-
	\$ 8,002 \$	4,129	2,529	8,981	5,370	1,015	30,026	11,106	11,106	41,132
LIABILITIES: CURRENT LIABILITIES	312 Accounts payable < 90 days	321 Accrued wages / payroll taxes payable	322 Accrued compensated absences - current portion	333 Accounts payable - other government	341 Tenant security deposits	342 Deferred revenues	310 TOTAL CURRENT LIABILITIES	354 Accrued compensated absences - non current	350 TOTAL NONCURRENT LIABILITIES	300 TOTAL LIABILITIES



FINANCIAL DATA SCHEDULE Proprietary Fund

March 31, 2005

1			. 1	1	ti
TOTAL		881,582	372,367	1,253,949	\$ 1,295,081
Public Housing Capital Fund Program		31,332	·	31,332	\$ 31,332
Housing Choice Vouchers		•	27,265	27,265	\$ 27,265
Low Rent Public Housing		850,250	345,102	1,195,352	\$ 1,236,484
Account Description	NET ASSETS	508.1 Investment in capital assets, net of related debt	512.1 Unrestricted net assets	513 TOTAL NET ASSETS	600 TOTAL LIABILITIES AND NET ASSETS
Line Item#		508.1	512.1	513	009



FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

TOTAL		\$ 151,950 2,030	153,980	526,237	2,979	686,076			69,685	1,650	629	10,336	18,571	100,921
Public Housing Capital Fund Program		69	r	17,719	1 1	17,719			ı	•	•	•	4	1
Housing Choice Vouchers	,	· '	•	461,202	1 1	461,202			27,793	825	•	2,125	3,278	34,021
Low Rent Public Housing		\$ 151,950 2,030	153,980	47,316	2,880	207,155			41,892	825	629	8,211	15,293	66,900
Ą	REVENUES	Net tenant rental revenue Tenant revenue - other	Total tenant revenue		Investment income - unrestricted Other revenue	700 TOTAL REVENUE	EXPENSES	Administrative:	Administrative salaries	Auditing fees	Compensated absences	Employee benefit contributions- administrative	Other operating- administrative	Total Administrative
Line Item #	i	703 704	705	902	711	7007			911	912	914	915	916	

See accompanying notes to financial statements



FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

TOTAL		1,502		7,130 34,335	10,020		26,433 6,829	15,411 5,250 53,923		10,276 8,981 19,257
Public Housing Capital Fund Program				t I			1 1	1 (1		' ' '
Housing Choice Vouchers		1			1 1			1 1 1		1 1
Low Rent Public Housing		1,502		7,130 34,335	10,020		26,433 6,829	15,411 5,250 53,923		10,276 8,981 19,257
Account Description	Tenant services:	Tenant services - other	Utilities:	Water Electricity	Gas Total Utilities	Maintenance:	Ordinary maintenance and operations - labor Ordinary maintenance and operations - materials & other	Ordinary maintenance and operations - confract costs Employee benefit contributions- ordinary maintenance Total Maintenance	General expenses:	Insurance premiums Payment in lieu of taxes Total General Expenses
Line Item#		924		931	933		941 942	943		961

See accompanying notes to financial statements



FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

TOTAL	227,088	458,988	6,522 413,128 89,622	736,360		17,719	\$ (50,284)
Public Housing Capital Fund Program	1	17,719	1,649	1,649		- (17,719) (17,719)	\$ (1,649)
Housing Choice Vouchers	34,021	427,181	413,128	447,149		1 1 1	\$ 14,053
Low Rent Public Housing	193,067	14,088	6,522	287,562		17,719	\$ (62,688)
Account Description	TOTAL OPERATING EXPENSES	EXCESS OPERATING REVENUE OVER OPERATING EXPENSES	Extraordinary maintenance Housing Assistance Payments Depreciation expense	900 TOTAL EXPENSES	Other financing sources (uses)	Operating Transfers In Operating Transfers Out Total other financing sources (uses)	1000 EXCESS (DEFICIENCY) OF TOTAL REVENUE OVER (UNDER) TOTAL EXPENSES
Line Item #	696	970	971 973 974	900 TC		1001 1002 1010	1000 E>

See accompanying notes to financial statements



FINANCIAL DATA SCHEDULE Proprietary Fund

For the Year Ended March 31, 2005

Line Item # Account Description	Low Rent Public Housing		Housing Choice Vouchers	Cap	Public Housing Capital Fund Program	TO	IOTAL
MEMO account information							
ing equity	\$ 1,116,534	⇔	13,970	↔	181,519	⇔	\$ 1,312,023
1104 Prior Period Adjustments, Equity Transfers	\$ 141,506	69	(758)	s s	(148,538)	69	(7,790)
Maximum Annual Contributions Commitment (Per ACC)	· 6/3	69	437,745	63	•	€>	437,745
Contingency Reserve, ACC Program Reserve	, €÷	89	67,342	€9	1	69	67,342
Total Annual Contributions Available	, € ?	↔	505,087	69	ı	S	505,087
Unit months available	624		1,080		ı		1,704
1121 Number of unit months leased	612		1,043		•		1,655



FEDERAL AUDIT REPORTS

For the Year Ended March 31, 2005

ANDERSON, TACKMAN & COMPANY, P.L.C.

ROCKFORD HOUSING COMMISSION

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& COMPANY, P.L.C.

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH "GOVERNMENT AUDITING STANDARDS"

Board of Commissioners **Rockford Housing Commission** Rockford, Michigan

We have audited the financial statements of the business-type activities of the Rockford Housing Commission, component unit of the City of Rockford, as of and for the year ended March 31, 2005, which collectively comprise the Rockford Housing Commission's basic financial statements and have issued our report thereon dated July 6, 2005. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Rockford Housing Commission's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Rockford Housing Commission's general purpose financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under "Government Auditing Standards". However, we noted certain immaterial instances of noncompliance that we have reported to management of the Rockford Housing Commission in a separate letter dated July 6, 2005.

This report is intended solely for the information of the Board of Commissioners, management and the Department of Housing and Urban Development and is not intended to be and should not be used by anyone other than those specified parties.

Underson Ischnia (b. PdC

ANDERSON, TACKMAN & COMPANY, P.L.C. Certified Public Accountants Iron Mountain, Michigan

July 6, 2005





ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH **OMB CIRCULAR A-133**

Board of Commissioners Rockford Housing Commission Rockford, Michigan

Compliance

We have audited the compliance of Rockford Housing Commission, component unit of the City of Rockford, with the types of compliance requirements described in the "U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement" that are applicable to each of its major federal programs for the year ended March 31, 2005. Rockford Housing Commission's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of Rockford Housing Commission's management. Our responsibility is to express an opinion on Rockford Housing Commission's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in "Government Auditing Standards", issued by the Comptroller General of the United States; and OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Rockford Housing Commission's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on Rockford Housing Commission's compliance with those requirements.

In our opinion Rockford Housing Commission complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended March 31, 2005.

Internal Control Over Compliance

The management of Rockford Housing Commission is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered Rockford Housing Commission's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and to test and report on internal control over compliance in accordance with OMB Circular A-133.





ANDERSON, TACKMAN & COMPANY, P.L.C. CERTIFIED PUBLIC ACCOUNTANTS

REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133

(Continued)

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants, that would be material in relation to a major federal program being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of the audit committee, management and federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

ander Secknie C. 90

ANDERSON, TACKMAN & COMPANY, PLC Certified Public Accountants Iron Mountain, Michigan

July 6, 2005



For the Year Ended March 31, 2005

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Federal Grantor/Pass Through Grantor	Federal CFDA <u>Number</u>	Award <u>Amount</u>	Expended as of 3-31-04	3-31-05 Federal Expenditures
Operating Subsidy	14.850	\$ <u>47,316</u>	\$	\$ <u>47,316</u>
Section 8 Rental Voucher	14.871	\$ <u>461,202</u>	\$	\$ <u>461,202</u>
Capital Funding	14.872	\$ 52,494	\$ <u>34,775</u>	\$ <u>17,719</u>
Total Department of Housing	and Urhan D	avalonment		Ф. 507 027
Total Department of Housing	and Orban Di	evelopment		\$ <u>526,237</u>
TOTAL FEDERAL EXPEND	DITURES			\$ <u>526,237</u>





See accompanying notes to the schedule of expenditures of federal awards.

ANDERSON, TACKMAN & COMPANY, P.L.C.

ROCKFORD HOUSING COMMISSION

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

For the Year Ended March 31, 2005

NOTE A - SIGNIFICANT ACCOUNTING POLICIES

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Rockford Housing Commission and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*.

NOTE B - COST REPORTS

Management has reported the expenditures in the Schedule of Expenditures of Federal Awards equal to those amounts reported in the modernization cost reports.



ANDERSON, TACKMAN

ROCKFORD HOUSING COMMISSION

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

For the Year Ended March 31, 2005

A. SUMMARY OF AUDITORS' RESULTS

- 1. The auditors' report expresses an unqualified opinion of the general purpose financial statements of the Rockford Housing Commission.
- 2. There were no reportable conditions relating to the audit of the general purpose financial statements.
- 3. There were no instances of noncompliance material to the general purpose financial statements of the Rockford Housing Commission.
- There were no reportable conditions relating to the audit of the major federal award programs as reported 4. in the Report on Compliance with Requirements Applicable to Each Major Program and Internal Control over Compliance in Accordance with OMB Circular A-133.
- 5. The auditors' report on compliance for the major federal award programs for the Rockford Housing Commission expresses an unqualified opinion.
- There were no audit findings relative to the major federal award programs for the Rockford Housing 6. Commission.
- 7. The programs tested as major programs included:
 - A. Section 8 Rental Vouchers CFDA 14.871
- 8. The threshold for distinguishing Types A and B programs was \$300,000.
- 9. Rockford Housing Commission was determined to be a low-risk auditee.

B. FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

1. There were no findings or questioned costs.

C. PRIOR FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL AWARD PROGRAMS AUDIT

1. There were no prior findings or questioned costs.







ANDERSON, TACKMAN & COMPANY, P.L.C.

CERTIFIED PUBLIC ACCOUNTANTS

A Regional Firm with Offices in Michigan and Wisconsin

Principals - Iron Mountain: L. Robert Schaut, CPA David J. Johnson, CPA Shane M. Ellison, CPA

Member of: Private Companies Practice Section American Institute of Certified Public Accountants

July 6, 2005

Board of Commissioners Rockford Housing Commission Rockford, Michigan

Dear Members of the Board:

In planning and performing our audit of the financial statements of the Rockford Housing Commission for the year ended March 31, 2005, we considered the entities internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

During our audit we became aware of matters that are opportunities for strengthening internal controls and operating efficiency. The following summarizes our comments and suggestions regarding those matters. This letter does not affect our report dated July 6, 2005, on the financial statements of the Rockford Housing Commission.

1. During the review of cash and investments, it was noted that the Commission did not have depository agreements in place with all the banks it does business with.

Recommendation

The Commission should have policies and procedures in place so as to require each bank it does business with to sign a depository agreement with the Commission. The ACC contract with HUD states that the Commission is required to have depository agreements signed by all financial institutions it does business with. The depository agreement states that the financial institution will insure any of the Commission's funds that exceed \$100,000.

2. During the review of disbursements it was noted that invoices were not cancelled upon payment.

Recommendation

The Commission should have policies and procedures in place that requires it to effectively cancel its invoices once they are paid. This could be done by either writing "Paid" or stamping "Paid" on each invoice along with the check number and date.

3. During the audit it was noted that there were no supporting workpapers for fixed assets for the Section 8 program and accounts payable was not booked for year-end.

Recommendation

Although the fixed assets reported in the Section 8 program were fully depreciated it is still important that the Commission has supporting schedules of all its fixed assets. Additionally, the Commission should require its fee accountant to record all accounts payable at year-end. There should be policies and procedures in place so to allow for proper documentation to be submitted to its fee accountant.

The Commission's fee accountant should have known that accounts payable needed to be recorded at year-end. The Commission should communicate with its fee accountant to find out why accounts payable was not recorded.

4. During the review of tenant files it was difficult locating documentation on failed HQS inspections that a follow-up inspection was completed.

Recommendation

The Commission should have proper documentation in its Section 8 files of follow-up inspections within the 30 days for those that failed initially. This documentation should be attached with the original inspection for verification of the follow-up inspection.

We thank you for the opportunity to be of service. Do not hesitate to contact us if you have any questions. I found your staff to be very cooperative and a pleasure to work with.

Very truly yours,

ANDERSON, TACKMAN & COMPANY, PLC

Shane M. Ellison, CPA Principal